# Report to UPR Governing Board - External Review of Medical School

# Mayda Velasco



FEBRUARY 24, 2022

### EXTERNAL REVIEW OF MEDICAL SCIENCE CAMPUS

- Purpose: to analyze specific aspects of the Medical Science School.
- This kind of evaluation has the advantage of providing perspectives from outside experts. They can provide a diagnosis of areas of strengths and weaknesses, and propose plans for improvements and special opportunities given the strengths of the institution.

o Non-binding, therefore can leads to more open discussion

- Advantage
  - Independent evaluations are given more weight by upper management/government than to a self-study
- The emphasis and purpose are different from evaluations performed by accrediting agencies or data use to determine national ranking of the institution

This type of evaluation has not been performed for the Medical Science Campus since the 1990's

## WHAT WE SHOULD CONSIDER AND WHY NOW?

- The Medical Science Campus has six schools
  - o Medicine
  - o Dental
  - o Pharmacy
  - o Nursing
  - o Public Health
  - Health professionals
- Three coexisting components
   Academic
  - o Research
  - Medical services

Great sources of additional funds

- Competition increasing for all schools and services provided
- Significant number of opportunities, both at the state and national level
  - Increase in Medicaid funds from \$400 millions to almost \$3000 millions
  - Funds available to bring equity at the national level
  - Increase in research opportunities (including the private sector)
  - Economical development in P.R. includes the healthcare sector
- International alliances should be now easier thanks to long distance tools



### Iniciativa Adicional

EVALUACIÓN EXTERNA INDEPENDIENTE DEL RECINTO DE CIENCIAS MÉDICAS El Recinto de Ciencias Médicas no es solo pilar del sistema universitario, pero es un bien público que debe ser atendido con la diligencia que amerita en beneficio de la salud del pueblo de PR.

- Por décadas la operación del Recinto de Ciencias Médicas se ha visto afectada por factores internos y externos, sin que haya mediado una evaluación de sus impactos en su misión de ser un centro docente.
- Su relación con otras dependencias gubernamentales ha creado, desfases en la operación que deben ser atendidos con premura.
- El objetivo es realizar una evaluación externa exhaustiva de la operación completa, del Recinto de Ciencias Médicas, para así identificar áreas de oportunidad.
- Para esta evaluación se nombraría un Comité de Colaboradores externo ad honorem, expertos en distintos temas de relevancia.
- Los colaboradores no recibirán remuneración por su participación y solo se cubrirán los gastos de traslado, alojamiento y dietas durante las visitas presenciales.
- Se estiman tres visitas presenciales programadas para octubre 2021, febrero 2022 y junio 2022.
- El informe final presentaría recomendaciones a ser implementadas a corto, mediano y largo plazo, en ámbitos administrativos, operacionales, fiscales y académicos.

### RESTRUCTURING COMMITTEE MEETING SEPT. 9, 2021

Presentation (page 19): "Plan de Trabajo de la OTI presentada al Comité Especial de Reestructuración"



## EXPERTISE NEEDED FROM COMMITTEE MEMBERS

- Global trends in health issues and medical schools
- Hospital administration and health centers
- Federal and States funds
- Medical insurance
- Research and clinical trials
- Future needs in the health sector
- Human resources and benefits

- Development and operation of residencies and fellowship programs
- Medical entrepreneurship
- Development and implementation of new health related professions
- Leaders of professional associations related to health
- Members of "Board of Examiners of Health Professionals"

Plus UPR Specific expertise: working details of the system, financial issues, etc.



### GUIDING ISSUES

(1) Economical sustainability and dependence on government



(2) Poverty and demographics

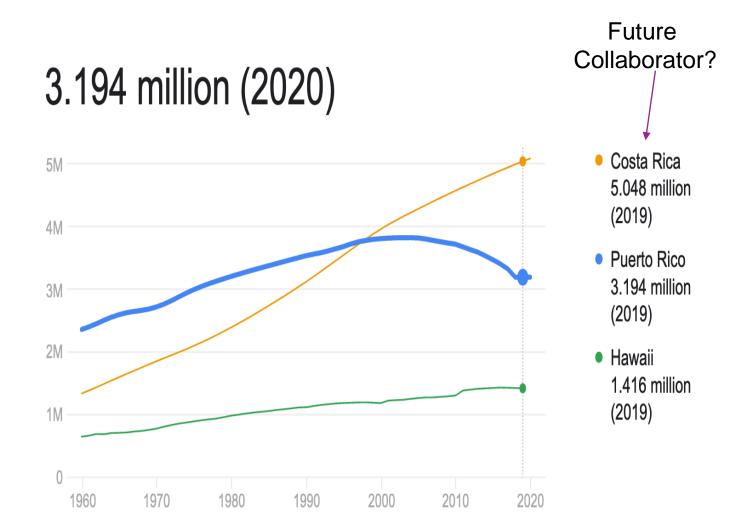
(3) Climate change and natural disasters



### POPULATION COMPARISON BETWEEN P.R. AND A CARIBBEAN NATION, AND A U.S. ISLAND STATE

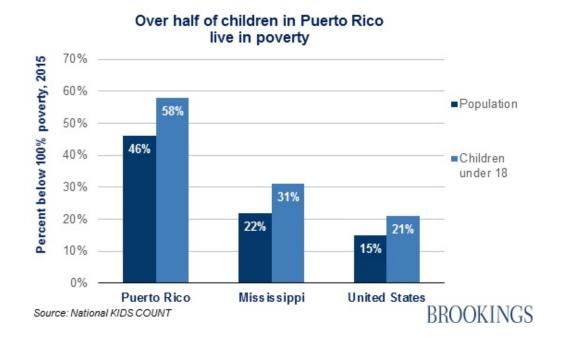
- Population ... predictions
  - ₀2030: ~2.7 million
  - o2040: ~2.3 million
  - 2050: ~2.1 million (level of the late 1940's)
- Reduction in pool of applicants to the medical school based on children born until 2021:

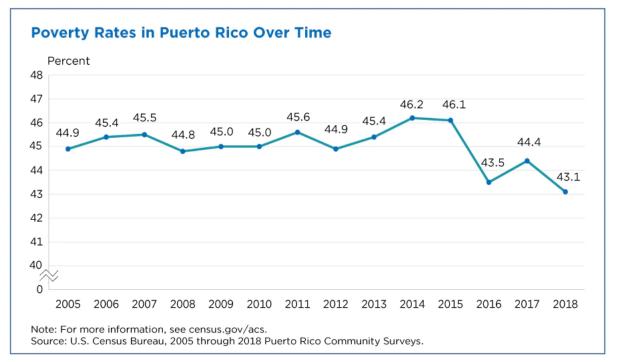




### POVERTY LEVELS IN P.R. ARE STABLE - ONLY A SMALL VARIATION AFTER HURRICANE MARIA

The poverty level, as defined by the Department of Health and Human Services in 2017, was **\$20,420 a year for a family of three**, or **\$24,600 for a family of four**. The median income of Puerto Rican households was a little over \$19,000 per year.







## SELECTION PROCEDURE

- A broad spectrum of expertise needed:
  - Members selected by Velasco (President of Restructuring Committee)
  - Procedure included an interview, checks for possible conflict-of-interests
     Took 4 months
- The chancellor of Medical Science Campus evaluated and approved all 17 candidates in September.
- All committee members:

   are not charging for their services (ad honorem)
   signed a non-disclosure agreement
- All members:
  - o have a previous link to the UPR or Medical System of P.R.
  - Interest and ability to promote the UPR Medical Science Campus in the long term, at the local, national and international level

### ==> Curriculum Vitae available



## MEETINGS & SUB-COMMITTEES

Total of 9 Remote Meetings since the end of Sept. of 2021
 Monday's from 7pm - 9pm -

- Two in-person meetings November and February
  - o5 of them before the first in-person meeting:
    - Nov. 18 (Thursday night) to 21 (Sunday morning)
    - Delay from the original date in October needed to train the committee members and take advantage of a holiday weekend (Friday, Nov. 19)
  - <sub>o</sub> The second in-person meeting was longer:
    - Feb. 3 (Thursday night) to 6 (Sunday all day)
- Sub-committees:(i) Administration (ii) Academic (iii) Medical Services (iv) Research ... more meetings...



#### AGENDA MEDICAL SCIENCES CAMPUS EXTERNAL REVIEW 2022

#### Thursday, February 3, 2022

• 7:00-9:00 PM – Meet and Greet

#### Friday, February 4, 2022

- 8:00-9:00 AM Breakfast
- 9:00-12:00 M Morning Session I (External Review Members)
  - o Dr. Mayda Velasco-Bonilla, President of the UPR Governing Board
    - Comments on overall picture
    - What have we achieved so far?
  - o Dr. Franklin Carrero-Martínez, Chair
    - Committees



- 12:00-1:00 PM Lunch
- 1:00-5:00 PM Afternoon Session I (Eternal Review Members & Invited Speakers)
  - Dr. Ilka C. Ríos-Reyes, Chancellor UPR-MSC and/or Dr. Debora H. Silva-Díaz, Interim Dean for Academic Affairs
    - Overall Picture of the Long-Range Plan of the Medical Science Campus
  - o Dr. Wanda T. Maldonado-Dávila, Former Chancellor, UPR-MSC
    - Current Status and Long-Range Plan of the School of Pharmacy
  - o Dr. José R. Rodríguez Medina, Biochemistry Department Chair, UPR-MSC
    - Current and Future investment in Research and Collaborations with the Private Sector and other Institutions
- 5:00-6:00 PM Afternoon Session II
  - o Breakout Session #1 for Committees



- 6:30-7:30 PM Dinner
- $\bullet \quad 8:00 \ PM-Puerto \ Rico-Impact \ of \ Climate \ Change \ to \ Health \ in \ Puerto \ Rico$ 
  - Dr. Pablo A. Méndez-Lázaro
     PR-CLIMAH (Puerto Rico Climate and Health Research Group)
     Environmental Health Department
     Graduate School of Public Health
     University of Puerto Rico-Medical Sciences Campus

#### Saturday, February 5, 2022

- 8:00-9:00 AM Breakfast
- 9:00-10:30 M Morning Session I
  - Dr. José Seguinot-Barbosa
    - Current Status and Long-Range Plan of the School of Public Health
- 10:45-12:00 M Morning Session II
  - Case Studies #1
    - Mrs. Arminda "Mindy" Figueroa
    - Dr. Carmen López-Rodríguez
  - o Dr. Franklin Carrero-Martínez, Chair
    - Working Assumptions
       => ]
- ==> Moved to Sunday

- 12:00-1:00 PM Lunch
- 1:00-3:00 PM Afternoon Session I
  - Dr. Jorge L. Falcón-Chévere, Associate Dean for Graduate Medical Education
     Future of all Training Programs (Residents and Fellows)
  - o Dr. Sherily Perreira-Morales, Associate Professor, School of Nursing, UPR-MSC
    - Current Status and Long-Range Plan of the School of Nursing
- 3:30-6:00 PM Afternoon Session II
  - o Dr. Ilka C. Ríos-Reyes, Chancellor, UPR-MSC
    - Current Status and Long-Range Plan of the School of Health Professionals
  - o Dr. Aileen M. Torres-Maymí, Interim Dean of the School of Dental Medicine
    - Current Status and Long-Range Plan of the School of Dental Medicine
  - o Dr. Ivonne Jiménez-Velázquez and Dr. Osvaldo Cajigas-Rosario
    - Current Status and Long-Range Plan of the School of Medicine
- 6:30-7:30 PM Dinner
- 7:30 PM After Dinner Session
  - Breakout Session #2 for Committees
- 8:00-9:30 After Hours Meeting

### Example - Agenda

#### GOVERNING BOARD UNIVERSITY OF DE PUERTO RICO



#### ATTENDANCE LIST Friday, February 4, 2022

### Example – Attendance Around 25 people were present

#### GOVERNING BOARD UNIVERSITY OF DE PUERTO RICO



MEDICAL SCIENCES CAMPUS EXTERNAL REVIEW COMMITTEE 2021-2022

#### ATTENDANCE LIST Friday, February 4, 2022

	SIGNATURE		INITIALS	
<b>COMMITTEE MEMBERS</b>	Morning Session	Afternoon Meeting	Dinner	Late Meeting
Dr. Mayda Velasco-Bonilla	Manda Vielosio	mun	WV	·m
Dr. Franklin Carrero-Martinez	Pr/1/-	FRI	FA.	FM
Dr. Carmen López-Rodríguez		Vefe	Coll	CBB
Dr. Clyde H. Fasick-Juliá		14	A	-
Dr. Eric M. Bou-Díaz	a	Gh	cen	qu
Dr. Gladys Escalona-de Motta	Glady Escalon	AR	NE	He
Dr. Ileana Fumero	Miner	Ymp (	m	GM-
Dr. Jaime E. Tomé-Vilá	12-	d	12	j_
Dr. José "Pepe" Huerta Rebozo	wh	/ JAH	JEN	500
Dr. Mariela Rivera-Montalvo	Have Riven	MP	Vark	VF
Dr. Ramón Cuevas-Trisán	(Afritz)	ZLO	zur	FLOF
Atty. Ángel Manuel Cuevas-Trisán	At will a	af.	ØX	all.
Atty. Domingo Nevárez-Ramírez	1511		TX	
Atty. Eugenio Gómez-García	len	l	E	gr.

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<b>COMMITTEE MEMBERS</b>	Morning Session	Afternoon Meeting	Dinner	Late Meeting
Atty. José M. Camacho-Rivera	Andrefi	for	The	-94-
Mrs. Arminda "Mindy" Figueroa		A Contraction	D	()
Mr. Alberto J. Toro-Casellas	All	AL	AR	Att

	「北北大学のない」		1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	INITIALS	
COLLABORATORS	SIGNATURE		Afternoon	Dinner	Late Meeting
Mr. David D. Lugo-Hernández			l.		A
Ms. Krystel J. Bravo	app		XIB	SB	KIDS
Atty. Soniemi Rodríguez-Dávila	Augudater		JPR.	AR	Stal
Mr. Jayson O. Maisonet-Echevarría	Jarp. Mat		IME,		1./
Atty. Milagros M. Gavilán-Pérez	10WGG		1404	Mr-	Myr
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Gu	est	China	SIGNATU	JRE	
Dr. Ilka C. Ríos Reyes, Chancellor, U	PR-MSC	a	T feler	Ages	d
Dr. Debora H. Silva Díaz, Interim De	an for Academic Affairs, UPR-MSC		All		
Dr. Wanda T. Maldonado-Dávila, For	mer Interim Chancellor, UPR-MSC	l	MMITM	nes	
Dr. José R. Rodríguez Medina, Bioch	emestry Dept. Chair, UPR-MSC	5	FRR.		•
Dr. Pablo A. Méndez Lázaro, PR-CL	MAH, Environmental Health Dept.		My		

## PROCEDURE FOR FINDING VENUE FOR THE IN-PERSON MEETINGS

- At least <u>three estimates</u> for hotels (within the list of those allowed by the university)
- Selected hotel had the lowest overall cost (room, food, equipment, etc.)
- All purchases made by the staff of the governing board and they followed the university rules

University rules were followed while finding and paying for the meeting venue

NO alcoholic beverages were purchase with university funds



## COST OF EACH IN-PERSON MEETING

Fecha	Concepto		Cantidad	Comentario
Noviembre 2021	Pasajes (4 roundtrip)		\$4,388.00	
Noviembre 2021	Estadía (10 habitaciones X 3 noches)		\$4,837.20	Esta cantidad no considera el pago de impuestos estatales, ya que no aplica.
Noviembre 2021	Sesiones de Trabajo (Alimentos, Audiovisual, Servicio de Internet Dedicado, Espacio, Servicios)		\$15,395.00	
	Desglose Sesiones d	e Trabajo		
	Alimentos, Espacio y Servicios	\$10,370.00		
	Servicio dedicado de Internet	\$750.00		
	Servicios de Audiovisual	\$4,275.00		
Febrero 2022	Pasajes (6 roundtrip)		\$2,659.60	
Febrero 2022	Estadía (13 habitaciones X 4 noches)		\$10,194.08	*Estimado
Many people only stay 3 nights	Sesiones de Trabajo (Alimentos, Audiovisuales [incluye grabaciones de audio y video], Servicio de Internet Dedicado, Espacio, Servicios)		\$23,410.50	*Estimado La orden de compra #410035944 con fecha del 2 de febrero de 2022 que indica el total de \$25,187.25 tiene la partida de cargos por servicio duplicada (\$1,776.75)
	Desglose Sesiones d			
	Alimentos, Espacio y Servicios	\$11,335.50		
	Servicio dedicado de Internet	\$750.00		
Servicios de Audiovisuales - incluye grabacione	es de audio y video de todas las sesiones	\$11,325.00		
Total Primera Reunión Presencial - Noviembre 2021			\$24,620.20	
Total Segunda Reunión Presencial - Febrero 2022			\$36,264.18	

\*La factura final se recibe luego de recibir los servicios. Esta cantidad es en base a la cotización.

#### Airfare travel is in economy class

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ORDEN DE COMPRA

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## PURCHASE ORDER 110031625 (ESTIMATE)

# Note: Some of you were asking...

No "Virgin Piña Colada" was consumed at the meeting. Seems to be a jug option available of an unspecified number of ounces of *virgin piña colada* (or fruit punch), but not actually purchase



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#### ORDEN DE COMPRA

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12	03110.6149.0000000 00000	Dedicated wifi hig	h speed inte	ernet, fecha 4	febrero 2022	ea	1	\$250.0	0 \$250.00	
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18	03110.6515.0000000 00000	Servicio de alimen 2022, Summer Bu		erdanza, fecl	ha: 5 febrero	ea	25	\$38.0	\$950.00	
19	03110.6149.0000000 00000	Dedicated wifi high	n speed inte	rnet, fecha 5	febrero 2022	ea	1	\$250.0	\$250.00	
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#### ORDEN DE COMPRA

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23	03110.6515.0000000 00000	Servicios de alime 2022, fruit punch	ntos Hotel	Verdanza, fe	cha 5 febrero	ea	1	\$50.00	\$50.00		
24	03110.6515.0000000 00000	Servicios de alime 2022, Hors D'oeuv	ntos Hotel V res Butler S	Verdanza, feo Style (8 piece	cha 5 febrero s per person)	ea	200	\$2.00	\$400.00		
25	03110.6515.0000000 00000	Servicios de alime 2022, virgin pina c		Verdanza, feo	cha 5 febrero	ea	1	\$50.00	\$50.00		
26	03110.6149.0000000 00000	Garden Hotel Verd	lanza, fecha	a 5 febrero 20	022,	ea	ea 1		\$225.00		
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28	03110.6515.0000000 00000	Servicios de alime febrero 2022, asso			cha: 6 de	ea	25	\$2.75	\$68.75		
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Proveedor

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#### ORDEN DE COMPRA

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SO JAI 118 Sai	R AC RECIBO Y ENTR TANO RDIN BOTANICO SUR 37 CALLE FLAMBOYAN n Juan,PR 00926 7-250-0000 EXT 4044					JARDIN BO	RACION CEI DTANICO SU E FLAMBOY R 00926	IR				
	Núm. Cotización Supplier Quotation		Tér	minos de Pa Payment Terms			cha de Entreg ected Delivery De		Ví	a		
				NET30		0	3-Feb-2022		Destin	ation		
	Comprado Buyer	r		Tel. Co Buyer's Pl	mprador hone Number		Departament Deliver t	o que Solicita		Año Fiscal Fiscal Year		
	MARIA CORTES	SANTO	OS			JS O	ficina del Se	cretario Ejecutiv	tivo 22			
	Código de Gasto Expense Code			Descrip	ción	12-11-12-12	Unidad	Cantidad	Precio	Extensión		
31	03110.6149.0000000 00000	Dedi 2022	cated wifi high	n speed inte	ernet, fecha:	6 de febrero	ea	1	\$250.00			
32	03110.6149.0000000 00000	TVex	visual, audio	& virtual, fe	echa: 6 de fe	brero 2022,	ea	1	\$3,775.00	\$3,775.00		
33	03110.6515.0000000 00000	Hote febre	l Verdanza, ca ro 2022	argos por se	ervicio, fecha	: 7 de	ea	1	\$42.00	\$42.00		
34	03110.6149.0000000 00000	Hote	l Verdanza, ca	argos admir	nistrativos (20	0%)	ea	1	\$1,776.75	\$1,776.75		
35	03110.6515.0000000 00000	Servi febre	icios de alime ro 2022, fruit	ntos Hotel \ punch	/erdanza, feo	cha: 3 de	ea	2	\$50.00	\$100.00		
36	03110.6149.0000000 00000	TVex 2022	visual, audio	& virtual pa	ackage, fecha	a 4 febrero	ea	1	\$3,775.00	\$3,775.00		
37	03110.6515.0000000 00000	cargo	os por servicio	, 6 de febre	ero 2022		ea	1	\$427.50	\$427.50		
38	03110.6515.0000000 00000	Breal Propo visua servio para Oficir	cios alimento: kfast, fecha: 7 ósito: Servicio I, internet, arr cio y cargos a reunión de Co na de Transfo ro de 2022, de	de febrero endamiento dministrativ omité extern rmación Ins	2022 tos, equipos salones, cal os en el Hote to de colabor titucional (O	de audio rgos por el Verdanza radores TI) del 3-7 de	ea	15	\$14.00	\$210.00		

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#### UNIVERSIDAD DE PUERTO RICO

ADMINISTRACIÓN CENTRAL 1187 Calle Flamboyan, Jardín Botanico, San Juan, Puerto Rico 00926-1117 Tel: (787) 250-0000 Fax: (787) 765-9740

#### ORDEN DE COMPRA

Proveedor / Vendor Name					Orden de Compra Purchase Order				
FLAGSHIP RESORT PROPE 8020 CALLE TARTAK	RTIES S.E. DBA VER	DANZA HOTE	L		410	035944, 0			
CAROLINA, PR 00979						ha Orden ase Order Date			
				02-Feb-2022					
Núm. Proveedor / Vendor Number						Requisición sition Number			
Num. Proveedor / Vendor Number	Núm. Tel. / Telephone Nu	mber Núm. F	ax / Fax Number			0031625			
3095	800-625-0312			L					
Entregar en / ship to	Saling at any one		Facturar a /	Bill to					
SOTANO JARDIN BOTANICO SUR 1187 CALLE FLAMBOYAN San Juan,PR 00926 787-250-0000 EXT 4044			1187 CALL San Juan,F		AN				
Núm. Cotización Supplier Quotation	Términos Paymon	de Pagos t Terms		cha de Entreg ected Delivery Da		Vía			
	NET	30	0	3-Feb-2022		Destinati	on		
Comprador Buyer	1 Bi	el. Comprador			o que Solicita		Año Fiscal Fiscal Year		
MARIA CORTES SAM	NTOS		JS C	ficina del Se	cretario Ejecutiv	0	22		
Código de Gasto Expense Code		escripción Description		Unidad	Cantidad Amount	Precio	Extensión Total		
G	obierno.								
						Total	\$25,187.25		

### \$23,410.50 Upper limit

Increase in cost in Feb. with respect to Nov. is due to the need to professionally record the meeting. The recording made by our team in Nov. did not work.

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## FINAL REMARKS

- There are benefits from the ongoing work: grants, equipment, etc.
- The external committee is working well and is composed of 17 distinguished professionals
- The work performed by the committee and their involvement are already benefiting the Medical Science Campus
- Their passion, dedication and commitment to the UPR is impressive
- I am looking forward to their full proposal and report

